

POLICY & FISCAL AFFAIRS BOARD MEETING
Department of Juvenile Justice Services

Director's Report

August 1, 2013

The Department of Juvenile Justice Services (DJJS) appreciates the significant support of the Board of County Commissioners and the Policy and Fiscal Affairs Board members.

Personnel/Budget FY 2014 \$44,757,483.00

Below is a list of items that will dramatically affect this budget:

- As of April 2013, there were 25,400 hours of comp time banked and if paid at the overtime rate of \$55/hr, the cost would be \$1.4 million.
- The training of Juvenile Probation Officers (JPO) at the Post Academy creates shortfalls in the Divisions, which call for overtime/comp coverage payment.
 - POST Academy - July 10th Graduated seven (7) juvenile probation officers.
 - POST Academy – Fall 2013 (upcoming)
- Vacancies 16 JPO vacancies
 - 1 Assistant Manager
 - 2 Supervisors
- On June 26th, staff interviewed 59 prospective Juvenile Probation Officers.
- Grant funding declined from **\$617,560.00** for FY 2012/2013 to **\$293,000** for FY 2013/2014.

Community Issues

The Department continues to working with community partners at the Safe Village Initiative to assist in decreasing criminal behavior in our most needy areas of the Valley. It should be noted that since this project's inception the violent crime reported within the Bolden Area Command has dropped exponentially.

CAP Fellowship Program (CAP)

CAP Fellowship Program through UNLV School of Medicine is being contracted to provide psychiatric services to DJJS youth. This program will be funded by the Family Court Administrative Assessment Fees. This program will start in 2014, upon approval of all parties and the BCC.

Spring Mountain Youth Camp (SMYC)

- Evacuation: Spring Mountain Youth Camp was notified at approximately 6:00 p.m. on Thursday, July 4, 2013 to evacuate the Camp due to the Carpenter 1 fire. All staff and (99) ninety-nine youth left camp at 7:30 p.m. and were transported to juvenile detention. Youth were transitioned safely into two vacant Detention Units.

- Return: All youth and staff were returned to Camp on July 17, 2013 at approximately 8:00 a.m. Both staff and youth did an amazing job transitioning from Detention to the Camp. The move was flawlessly executed with no issues. The youth had a good attitude. Everyone was happy to be “home”. The Forestry Program is again working to assist the Forestry Service repair damage to the trails.
- Forestry Picnic: The Department has been informed that the Cathedral Picnic area will be available for the annual Forestry Picnic on August 9th. (map & invitation attached)
- Football Season will start on August 17, 2013. (schedule attached)
- Basketball Season will start on November 16, 2013.

Nevada Partners was unable to fund the Forestry and Culinary Programs this year. The Department relied on the Medicaid Targeted Case Management reimbursed funds.

Juvenile Detention

- The daily average population has continued to drop over the past fiscal year from 149 to 136.5.
- Through the continued use of the Risk Assessment Instrument (RAI) the number of youth released was 56%, 38% detained and 6% released with conditions.
- The use of the Restraint Chair continues to be minimal, having been reduced **97%** in the last seven years, from **112** incidents to **3** for FY 12/13. Juvenile Detention is averaging less than **.25** utilizations per month.
- Oleoresin Capsicum (OC) was only utilized **7** times for FY 12/13.
- Incident reports have gone from 186 in one random data collection month to 102 the last month the data was taken. The division has the goal of 80 incidents or less in the next collection month, a drop of over 50%.
- We also continue to be successful in our efforts to shorten our Average Length of Stay (**ALOS**) for youths in Detention, which has been **reduced 25%** from **21.8** days to **16.3** days for this reporting period.
- Additionally, efforts continue to be made through the use of better training, programming and process improvement to reduce use of force incidents in Detention, reduce the need and use for restraints and room confinement as well. The department created a “Use of Force Review Board” to review all incidences of “use of force” between staff and youth to evaluate and improve practices.

Probation Division

➤ Gold Post Technology/Tablets

In order to increase Officer productivity the Department, with the assistance of the Family Court Judges, have entered into an agreement with Gold Post Technology/Tablets to utilize ProbeSmart software to allow the Officer while in the field to enter and retrieve valuable information on the youth. This will enable a Probation Officer to more promptly steer the youth and family toward valuable counseling and programming. Probation Officers will be able to prioritize and monitor cases objectively based on risk and in real time be able to respond to infractions.

- Number of referrals in 2012 – 17,667
- Active Supervision Caseload – 2,400
- Intake Unit – twelve (12) Officers see 500 youth and families per month
- Intensive Supervision Probation Unit services 400+ cases monthly (7:00 am – 11:00 pm)
- Average Caseload Field Probations Officer – 47
- Average Caseload JSO Probation Officer – 30
- Average Caseload Drug Court Officer – 50

➤ **Grant funding received during the fiscal year to support JDAI efforts: \$293,000.00**

<u>OJJDP Title II Formula</u> : Vocational Training & Mentoring (\$99,720.00) and		
Motivational Enhancement Therapy/MET	(\$61,280.00)	Total \$161,000.00
<u>Juvenile Accountability Block Grant</u> : Drug Court (\$66,000.00) and		
Substance Abuse and Assessment Program	(\$66,000)	Total \$132,000.00

Our primary obstacle continues to be that, in the current financial climate of the state, as is the case nationwide, DJJS continues to struggle to secure adequate funding to support the development and implementation of alternatives to detention programming. Inadequate resources continue to significantly constrain the efficiency of the Department and the Judiciary, and force us to look internally for fiscal solutions based on data-driven, evidence-based evaluations of outcome to cost ratios.

Clinical Services (Psychological Unit)

- DJJS/Clinical Services continues to work with a variety of providers to ensure that youth and families have appropriate and easily accessible mental health and substance abuse treatment options following SAMHSA guidelines and best practices.
- Staff continue to participate in regular meetings with community providers to ensure that services are in place within a timely manner and discuss any barriers to treatment.
- The Department continues to take a lead role with the Substance Abuse Coalition hosting monthly meetings in order to network and information share.
- Clinical Services continues to play an integral part in the development of protocols for appropriate applications of the Restraint Chair, and a Review Board analyzes every incident to ensure compliance.

- The Department contracts with two community providers that offer a five-session program incorporating Motivational Enhancement and Cognitive Behavioral Therapies. These services are offered mostly to youth at the front end (hold open cases) with the goal being to prevent further immersion into the system.
- The Mental Health Treatment Team has extended coverage in Detention to 10:00pm, five nights a week and up to six on Saturdays and 7:00 p.m. on Sunday nights.
- The Division has begun to bill Medicaid for activities involving crisis intervention with eligible youth within the Detention Division. This should help maintain the sustainability of the Division through the current budget shortfalls.
- In addition, the Division has been tasked with vetting all of the therapeutic providers for the Department. This process continues to be solidified utilizing best practice methodologies.
- The Substance Abuse Assessment Program has been refunded by Juvenile Justice Grant monies. This program provides assessments for all youth referred to DJJS for the first time for drugs or alcohol.
- Motivational Enhancement and Cognitive Behavioral Therapy (MET-CBT) was refunded this coming grant cycle. This is a best practice, research based program.